

North Somerset Council

REPORT TO THE HEALTH AND WELLBEING BOARD

DATE OF MEETING: 1 NOVEMBER 2023

SUBJECT OF REPORT: PROPOSAL FOR NEW OPERATIONS GROUP

TOWN OR PARISH: ALL

OFFICER/MEMBER PRESENTING: MATT LENNY, DIRECTOR OF PUBLIC HEALTH AND REGULATORY SERVICES

KEY DECISION: YES

REASON: APPROVAL OF REVISED TERMS OF REFERENCE

RECOMMENDATIONS

To adopt the proposal to establish a new Operations Group to better coordinate collaboration between the Health and Wellbeing Board and the Locality Partnerships.

1. SUMMARY OF REPORT

The presentation appendix provides an overview of how a new Operations Group can support better working and improved outcomes in North Somerset.

2. DETAILS

There are several tiers of strategy and policy from the National and Regional, Health System, Local Authority and Localities that are related to improving the health and wellbeing of, and reducing inequalities, in the North Somerset population.

Strategies include the BNSSG ICS strategy, the North Somerset Health and Wellbeing strategy, Better Care Fund Plan, and the Locality Partnership workplans.

Complexity around different drivers for strategic direction, and related prioritisation, partnership working and commissioning activity complicates integrated working at Local Authority and Locality levels.

We need to develop a cohesive approach to improving health and wellbeing outcomes and tackling health inequalities through the collaborative efforts of the H&WB and the Locality Partnerships. The proposal is to do this through a new Health and Wellbeing Operations Group which will support the Health and Wellbeing Board and Locality Partnerships in their roles around agreeing priorities, identifying resources and ways to secure good partnership working to deliver improved outcomes.

A shared planning space will ensure we make clear and coordinated decisions to help deliver the 4 ICS aims, the Council's Corporate Plan and the Health and Wellbeing

Strategy. We also need to ensure clarity in scope, specifications, and commissioning against outcomes for the VCFSE sector.

The potential benefits of this new approach should include:

- Streamline BNSSG complexities by localising service design and enhancing alignment and integration.
- Connect the group into existing robust governance and joint ownership of budgets, teams and resources, and joint commissioning activity.
- Improve alignment of strategic objectives through System, Local Authority and Locality levels.
- A place based focus will strengthen our joint action plans.
- Address long term equality and health inequalities issues.
- Ensure regular touchpoints and opportunities for engagement between H&WB and Locality Partnerships to build trust and understanding.
- Give North Somerset a stronger voice within our Integrated Care System.

3. FINANCIAL IMPLICATIONS

There are no direct financial implications of these suggested new ways of working. Board members are asked to consider how they will commit capacity to the new Operations Group as appropriate.

4. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

The HWB strategy incorporates a range of plans to support action to address climate change, for instance, via requirements to consider climate change being included as contractual requirements where possible, and community-based initiatives that aim to provide local activities and services closer to people's homes, reducing the need for travel. A number of the community grants supported by the Strategy Action Plan have a clear focus on environmental outcomes.

5. RISK MANAGEMENT

Delivery and implementation of the HWBS and action plan is overseen by the Health and Wellbeing Board and Locality Partnerships and risks to delivery of this work will be identified to both organisations for discussion and resolution.

6. EQUALITY IMPLICATIONS

The Health and Wellbeing Strategy includes actions targeted to areas of greatest deprivation or health need or prioritise activities that address needs in particular population groups with higher need to address health inequalities.

7. CORPORATE IMPLICATIONS

The HWBS reflects North Somerset Council's vision of being open, fair and green via the focus on consultation, engagement, community-focused action, and ongoing review of impact; and a central aim of reducing inequalities. The strategy also aims to support a range of strategies and programmes already in place, such as the Economic Plan, Green Infrastructure Strategy, Active Travel Strategy, Volunteering Strategy, Carers Strategy, and Libraries Strategy among others, as well as being linked to strategic developments across the ICB.

The strategy has direct links and consistency with the emerging Locality Partnerships and Integrated Care Strategy to ensure consistency with health and social care priorities.

AUTHOR

Matt Lenny, Director of Public Health and Regulatory Services

APPENDICES

Case for developing an Operations Group

BACKGROUND PAPERS

None